GLOBAL INVESTMENT HOLDINGS

Investor Presentation

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Corporate Portfolio





Ports



66.2%

- The world's largest independent cruise port operator
- 30 ports* in 4 continents, 17 countries
- Listed on LSE
- Received an investment grade credit rating from two rating agencies for USD330 mn secured private placement notes

*Concession agreements for San Juan, St Lucia, Bremerhaven have been signed, closing process is ongoing Power



50.9%

- Co/Tri generation: 56.2 MW installed capacity
- Biomass: 29.2 MW installed capacity
- Solar: 10.8 MW installed capacity

Total installed Capacity 96.2

Gas





- Turkey's & Europe's leading non-piped natural gas distributor
- Sales volume: CNG+ LNG: 173mn Sm3
- 13 Bulk CNG Plants (1 Bulk CNG plant with a partnership agreement)
- 3 Auto CNG stations

Mining





- One of Turkey's leading players in industrial minerals with about 1.0mn tons feldspar annual production capacity
- Sales volume: 266,172 Tons (Export:69%, Domestic sales:31%)

Finance

GFS HOLDING A.Ş.



AUM: 67 bn TL





- Trading volume:427 bn TL
- Global MD Asset Management AUM: 1,4 bn TL

Real Esate





- Van's first shopping centre 26.047m2 BKA
- Denizli: Sümerpark Real Estate Project is composed of Sümerpark Evleri, Private School and hospital lands
- Rihtim 51: is a 2nd degree listed historical building (Karaköy) and the building permit is obtained for the hotel project

We intend to stay focused on our strategic sectors



Ports

Make inorganic acquisitions in high-value regions of the Americas, consolidate the market further while looking for horizontal growth in port/passenger related businesses

Power

Develop green energy projects with attractive long-term feed-in tariffs and innovative energy efficiency solutions

Gas

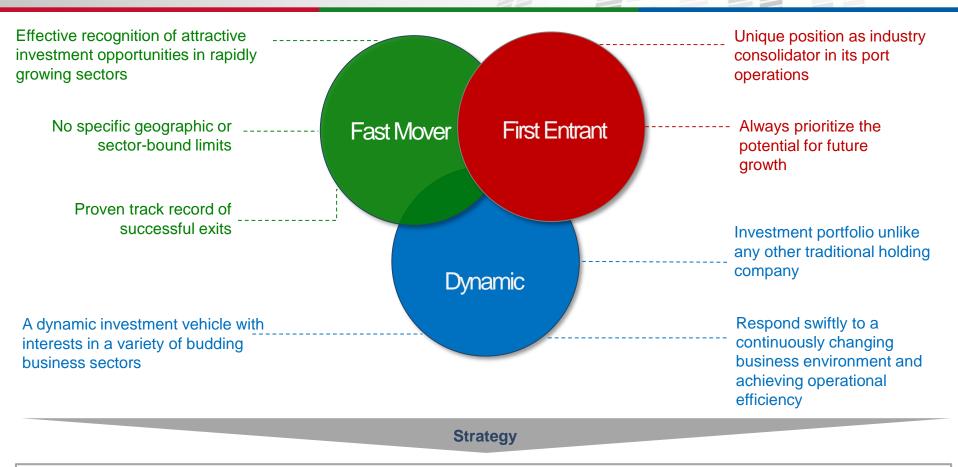
Maintaining the domestic leader position in the non-piped natural gas market and reaching the international leader position

Brokerage&Asset Management

Create Turkey's largest independent asset manager and invest in growth stage technology start ups with a potential to become global growth stories

Capabilities & Strategy





- ► Expansion in all our portfolio companies
- ► Create a worldwide, high quality asset (consolidating the cruise port industry around the globe)
- ► Attach a value to at least one of our portfolio companies
- ► Create regional / international entities with the core focus on port infrastructure, clean energy and asset management

Financial Highlights



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Net revenues (mn TL)	Q1 23	Q1 22	% Change	Q2 23	Q2 22	% Change	Q3 2023	Q3 2022	% Change	9M 2023	9M 2022	% Chan
Gas	849.6	458.0	85%	608.2	777.0	-22%	660.8	1,169.0	-43%	2,118.6	2,404.0	-12%
Power	167.4	126.1	33%	209.2	137.0	53%	268.8	184.1	46%	645.5	447.2	44%
Mining	100.4	68.6	46%	66.1	87.6	-25%	101.2	111.9	-10%	267.7	268.2	0%
Ports ¹	465.9	170.5	173%	854.4	416.6	105%	1,334.1	632.2	111%	2,654.4	1,219.3	118%
Brokerage&Asset Management	173.9	63.1	176%	137.7	73.2	88%	269.4	99.4	171%	581.1	235.7	147%
Real Estate	22.5	14.6	54%	28.7	17.0	68%	37.9	19.4	96%	89.1	51.1	74%
Holding stand-alone	0.0	0.0	n.a.	0.0	0.0	n.a.	0.0	0.0	n.a.	0.0	0.0	n.a.
Others	2.7	0.8	219%	19.3	0.4	4343%	16.2	2.0	691%	38.2	3.3	1051%
GIH Total ¹	1,782.4	901.8	97.7%	1,923.7	1,508.9	27.5%	2,688.5	2,218.0	21.2%	6,394.6	4,628.7	38.1%
EBITDA (mn TL)												
	Q1 23	Q1 22	% Change	Q2 23	Q2 22	% Change	Q3 2023	Q3 2022	% Change	9M 2023	9M 2022	% Chanç
	Q1 23 111.8	Q1 22 63.9	% Change 75%	Q2 23	Q2 22 196.8	% Change -37%	Q3 2023 128.3	Q3 2022 343.6	% Change -63%	9M 2023 363.9	9M 2022 604.2	% Chang
Gas												
Gas Power	111.8	63.9	75%	123.8	196.8	-37%	128.3	343.6	-63%	363.9	604.2	-40%
Gas Power Mining	111.8 41.8	63.9 37.7	75% 11%	123.8 44.2	196.8 46.8	-37% -6%	128.3 84.9	343.6 80.5	-63% 6%	363.9 171.0	604.2 165.0	-40% 4%
Gas Power Mining Ports	111.8 41.8 18.4	63.9 37.7 22.6	75% 11% -18%	123.8 44.2 14.9	196.8 46.8 30.5	-37% -6% -51%	128.3 84.9 26.5	343.6 80.5 38.8	-63% 6% -32%	363.9 171.0 59.9	604.2 165.0 91.8	-40% 4% -35%
Gas Power Mining Ports Brokerage&Asset Management Real Estate	111.8 41.8 18.4 262.5	63.9 37.7 22.6 51.2	75% 11% -18% 413%	123.8 44.2 14.9 554.1	196.8 46.8 30.5 247.8	-37% -6% -51% 124%	128.3 84.9 26.5 899.7	343.6 80.5 38.8 437.6	-63% 6% -32% 106%	363.9 171.0 59.9 1,716.3	604.2 165.0 91.8 736.6	-40% 4% -35% 133%
Gas Power Mining Ports Brokerage&Asset Management Real Estate	111.8 41.8 18.4 262.5 56.9	63.9 37.7 22.6 51.2 18.1	75% 11% -18% 413% 215%	123.8 44.2 14.9 554.1 39.9	196.8 46.8 30.5 247.8 21.4	-37% -6% -51% 124% 87%	128.3 84.9 26.5 899.7 192.8	343.6 80.5 38.8 437.6 30.0	-63% 6% -32% 106% 544%	363.9 171.0 59.9 1,716.3 289.5	604.2 165.0 91.8 736.6 69.4	-40% 4% -35% 133% 317%
Gas Power Mining Ports Brokerage&Asset Management	111.8 41.8 18.4 262.5 56.9 9.7	63.9 37.7 22.6 51.2 18.1 6.4	75% 11% -18% 413% 215% 52%	123.8 44.2 14.9 554.1 39.9 13.1	196.8 46.8 30.5 247.8 21.4 5.8	-37% -6% -51% 124% 87% 127%	128.3 84.9 26.5 899.7 192.8 18.8	343.6 80.5 38.8 437.6 30.0 13.0	-63% 6% -32% 106% 544%	363.9 171.0 59.9 1,716.3 289.5 41.5	604.2 165.0 91.8 736.6 69.4 25.2	-40% 4% -35% 133% 317% 65%

¹ Revenues exclude the impact of IFRIC 12 on Cruise Ports amounting to 534.7mn TL for 9M 2023 and 1,041.4mn TL for 9M 2022

Financial Highlights:

Change in Revenue&EBITDA (9M 22 vs. 9M 23)





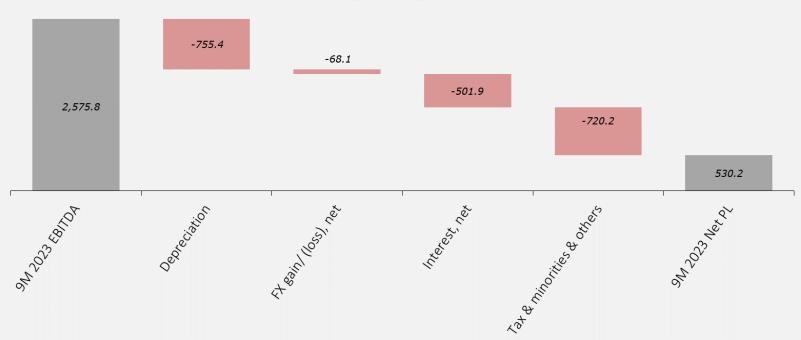
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Financial Highlights: Change in P&L



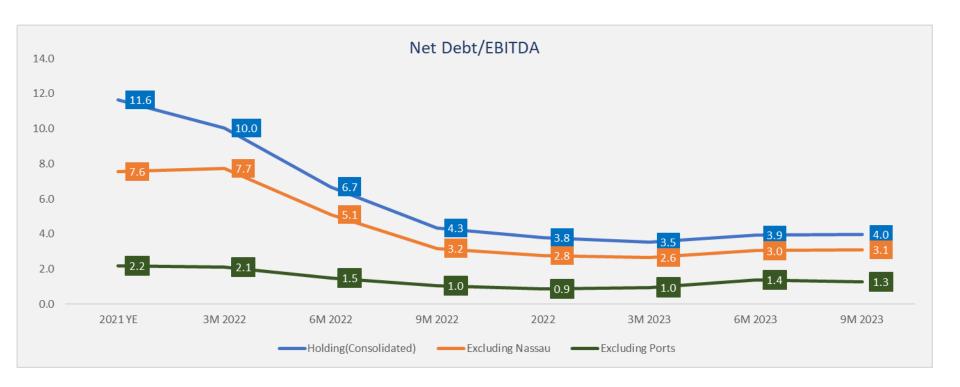
- GIH reported a consolidated **net profit of 530.2mn TL** in 9M 2023, compared to a net profit of TL 262.2mn in 9M 2022. The bottom line incorporated TL **823.5mn of non-cash charges** of which TL **755.4mn were depreciation and amortization, and TL 68.1mn in net foreign exchange loss**.
- Depreciation and amortization charges, increased from TL 529.4mn in 9M 2022 to TL 755.4mn in 9M 2023.
- The Group's **net interest expenses increased** from TL 347.8mn TL in 9M 2022 to TL 501.9mn in 9M 2023, mainly driven by the increase in LIBOR and depreciation of TL in 9M 2023 yoy.





Net Debt/EBITDA





Reasons for the increase in Net Debt / EBITDA:

- · Payment to Privatization Authority regarding Ege Port concession extension
- Capex
- The 330 mn USD portion is for the refinancing of GPH's Sixth Street credit.



PORTS







20 Years of Success





2003-2013: "Origins"

- Founded in 2003
- Built successful track record operating multi-modal ports in Turkev
- Won, expanded and operated 3 internationally oriented facilities around the country



2014-2018: "Global Expansion" Establishing our Global Presence

- Deploy expertise globally, win new concessions across Europe and Asia
- European Bank of Reconstruction & Development (EBRD) acquires ~11% ownership, supporting GPH's global expansion(1)
 - GPH continues to follow EBRD environmental guidelines
- IPO on LSE



17 Assets







2019+:

"Maturity" Globally **Dominant Cruise** Infrastructure Platform

- Firmly established as world's dominant, geographically diversified cruise infrastructure portfolio
- Freshly invested, long term CPI linked concession portfolio
- Divested commodity-oriented ports businesses
- Emphasis on adding ancillary revenues such as port agency services at existing ports with the same cost base

30 Assets





The Future

- Now establishing Infrastructure-style financing program to fund the portfolio
- Ongoing cultivation, expansion, and diversification of GPH's global asset base, in a manner consistent with its Investment Grade profile and Infrastructure covenant package

Continued growth provides upside to financing



3 Assets



1 Country

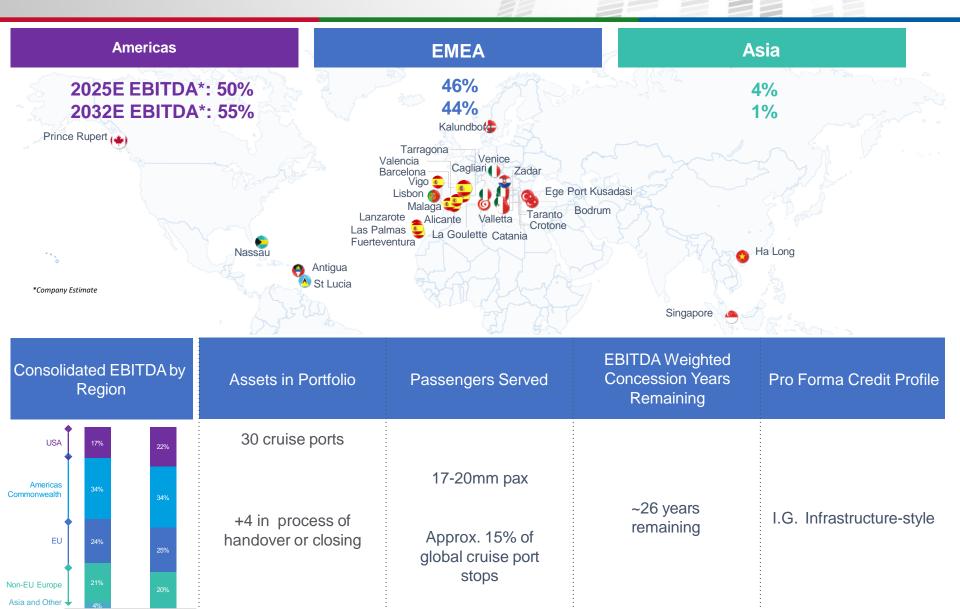


Snapshot

FY 2025

FY 2032

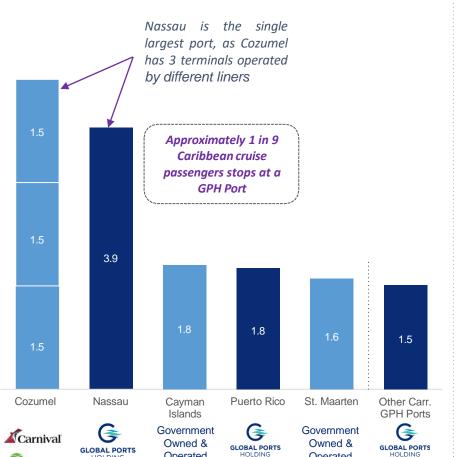




Top Cruise Ports by Region



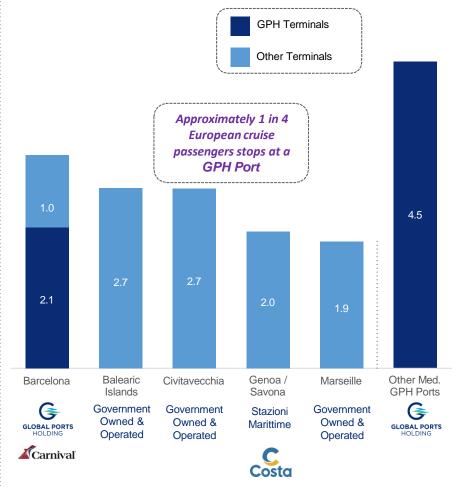
5 Largest Cruise Ports in The Caribbean⁽¹⁾ (MM Pax, 2019)



Operated

SSAMarine Aviomar



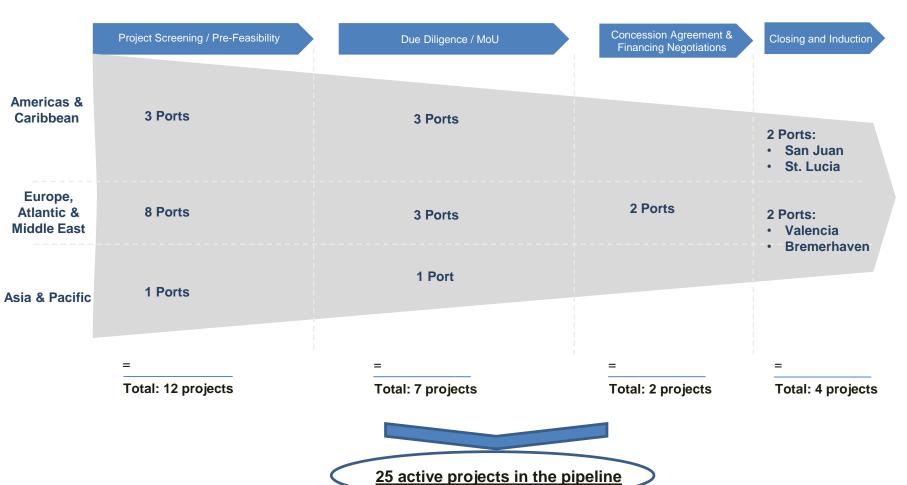


Operated

Strong Pipeline with Clearly Identified Opportunities



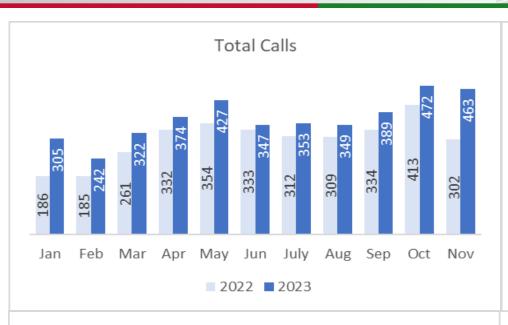
Project Funnel

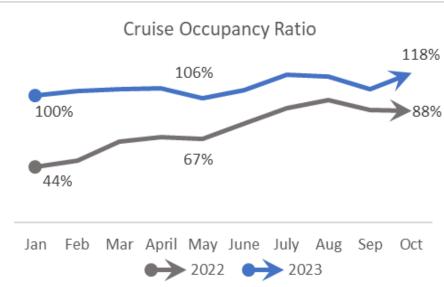


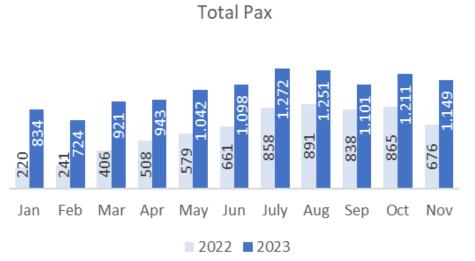
Ports Division: Global Ports Holding Plc (GPH)













In Jan-Nov 2023 period, total consolidated passenger numbers were 47% higher than Jan-Nov 2022 and 55% higher than Jan-Nov 2019.

How Does GPH Select Assets into the Portfolio?





"Marquee" Ports

Nassau, Barcelona, Valletta, Singapore, Lisbon



Major destinations, but Government run, underinvested and operating significantly below potential

Nassau, Canary Islands, Prince Rupert, Alicante, Tarragona



Cultivated Geographic Diversification

Broadly distributed across the Americas and Western Europe



Facilities with Defensive

Structural Features (eg: Physical Location, Religious Sites, Non-EU Europe/Med)

Nassau, Canary Islands, La Goullete, Kusadasi (Pilgrimage to residence of the Virgin Mary)



Capitalized on Opportunities to Strengthen During COVID

Canary Islands, Tarragona, Crotone, Kalundborg

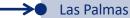


"Collectors' Items" – unique ports for cruisers to check off on their "bucket list"

Antigua, Kusadasi, Ha Long Bay



Opportunities for seasonal extension – cruise ports that allow liners to lengthen their season





Gas





Gas: Naturelgaz

Turkey's & Europe's leading non-piped natural gas (CNG & LNG) distributor



Market Leader of **Turkish Non-pipe CNG & LNG Market**

Leader of Turkish Non-pipe CNG & LNG Market:

35,8% market share'

Leader of Turkish Non-pipe **CNG Market:**

86,0% market share^{*}

of Bulk CNG&Partnership **Filling Stations**

13

of counties supplied by City Gas business line

119

of Auto CNG stations:

3

Shareholder Structure



Free float

Turkish Non-pipe Naturel Gas Market and Naturelgaz ('NG') Market Share (mn Sm³)



^{*} Market share calculations are based on EMRA's natural gas market monthy sector report data, presented as of July 2023 and excludes Auto CNG

Naturelgaz Business Lines



Bulk CNG & LNG

Supplying CNG & LNG for companies in various industries (e.g. asphalt plants, food & beverage sector, and mining)



City Gas

Supplying CNG & LNG to counties that have no access to pipelines due to geographical / economical constraints.



NATURELGAZ

Auto CNG

Logistics trucks, garbage trucks and buses that are suitable for Auto CNG operations are being targeted



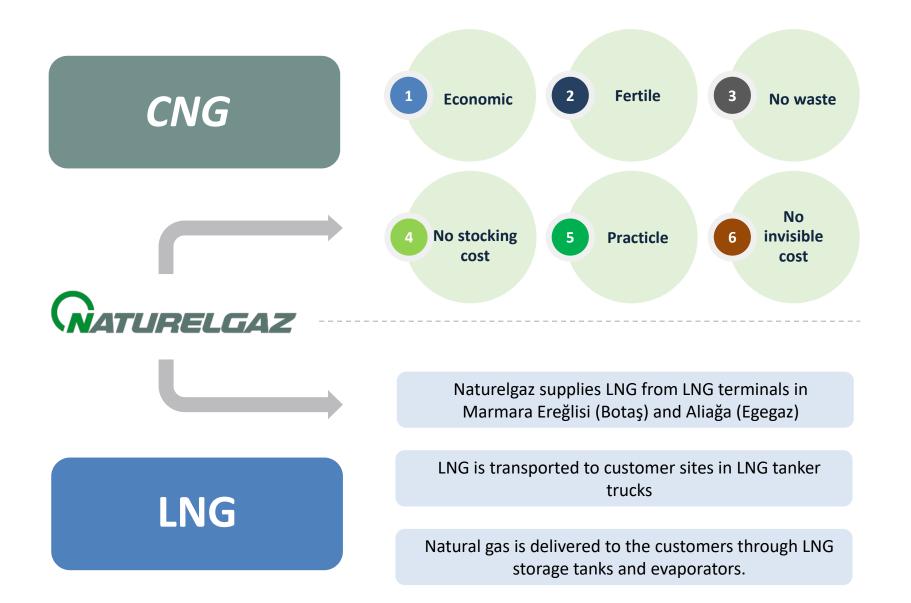
Well CNG Operations

Providing CNG transportation solutions for natural gas wells that are located far from the pipeline



Bulk CNG & LNG Operations

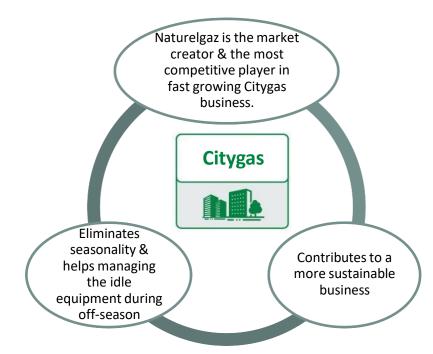




City Gas



- > Naturelgaz provides CNG and LNG to counties where natural gas cannot be provided through pipelines due to economic and geographical reasons.
- Bulk CNG filling stations of Naturelgaz are also used for Citygas operations which enables Company to use its storage and transport units more efficiently.
- In Citygas business line, natural gas is being supplied from Naturelgaz CNG stations, transmitted through CNG trucks, and finally injected into the distribution companies' distribution networks. Hence, natural gas distribution companies are main customers of Naturelgaz in this business line.





Naturelgaz covers 80% of the population of counties around Turkey with its nationwide CNG stations

Naturelgaz distributes to 119 counties as of Sep 2023



Power





Consus Enerji

Leading player in the biomass and distributed energy sector





96,2 (MW) installed capacity

Biomass

Solar

Distributed Power

Commerce

29,2 MW Installed capacity

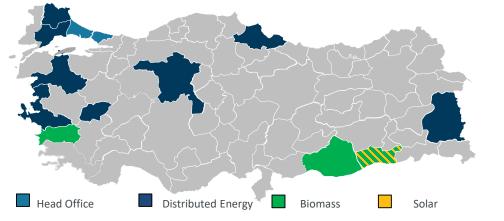
Biomass Supply and Central Facility Operation Activity Under a Single Roof 10,8 MWp Installed capacity

A Leader in High-Efficiency Production with Pioneering Solar Tracking Systems 56,2 MW Installed capacity

Installation and Operation of Distributed Energy Facilities for Self-Consumption Wholesale/Retail Electricity Trade

> Group Companies and Customer Imbalance Management

Shareholding Structure





Power: Distributed Power & Energy Efficiency

Tres Energy



- 56,2 MW Installed Capacity
- 2 Efficiency up to 90%
- 3 Saving opportunity without incurring investment cost
- 4 Build-Operate/ Energy Performance Model
- Flexible commercial structure shaped according to customer needs
- 6 Wide application areas



Application Areas:

- Industrial Facilities
- Shopping Centers
- Hotels
- Hospitals
- Offices
- Ports
- Airports
- Residential Buildings

Wide Customer Portfolio:











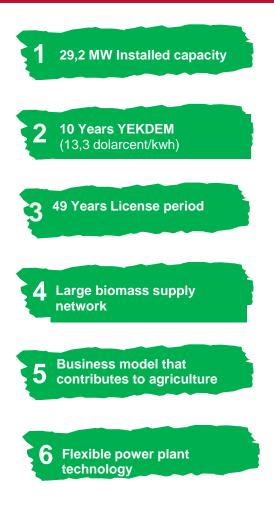


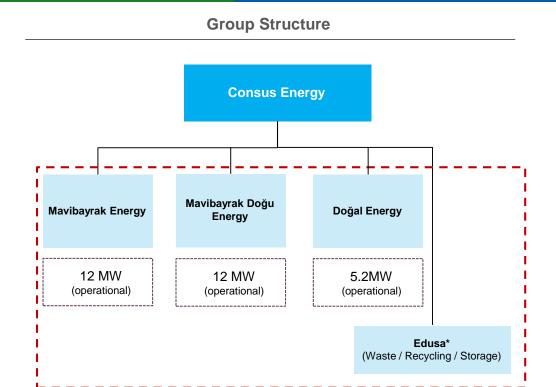




Power: Biomass







Edusa Atık is a biomass collection and supply company

Consus Enerji, one of the leading investor and operator of biomass energy facility of Turkey with an installed capacity of 29.2 MW and is one of the rare companies that gathers biomass supply and power plant activities under one roof.

Power: Solar



Overview

- Consus Energy commissioned its first solar power plant, Ra Solar, with 10.8 MWp installed capacity in Mardin at end-2019
 - Accordingly, Consus Energy's total installed capacity increased to 94.1MW, out of which is from renewable sources
- Ra Solar is subject to Renewable Energy Resources Support Mechanism (YEKDEM) starting from 2020, selling electricity at 13.3 USD cent/kWh for ten years
- The facility generates about 20 million kWh electricity per annum, meeting the electricity requirement of more than 7.5 thousand households.

1 Key Features

Project Location	Mardin, Turkey
Developer	Ra Gunes
Shareholder Structure	100% GIH
Plant Type	Ground mounted - Tracker
DC Capacity (MWp)	10.8
AC Capacity (MWe)	9
Annual Generation (kWh/Year)	21,636,000
Tariff	FIT in first 10 years: 13.3 USD cent/kWh

Location







Strong Growth Potential



Renewable Energy Portfolio

Biomass Power Plants

Auxiliary resource (hybrid) facilities: Developing 4.4 MWp solar power plants within existing biomass facilities

- Mavibayrak Energy 1,8 MWp
- Mavibayrak Doğu Energy 1,8 MWp

The Group is also planning to complete hybrid solar farm investments with 3.6 MW capacity in Q3 2023 in its biomass plants in parallel with the new resource regulation to improve generation performance as well as plant efficiencies. Accordingly, the generation licenses of two biomass power plants have been amended, by which the facilities will operate as hybrid renewable power plants and generate electricity from both biomass and solar energy. While the installation of those hybrid solar plants is in progress, subsequent to the new regulation which was effective in October 2022, the Group applied to the EMRA (Energy Market Regulatory Authority) to increase the hybrid capacity to 11.7MW in total.

Solar Project Line

- Turkey: Evolution of company acquisition opportunities
- Caribbean Region: Potential project portfolio under development with 90MW installed capacity, in 7 Caribbean countries
 - A 5MW project in PPA (power purchase agreement) phase in Antigua and Barbuda
- European Region: Project portfolio up to 100 MW under evaluation in Western/Eastern European countries
- A pre-license application was made to EMRA in November 2022 to establish a solar power plant with a total capacity of 100 MW and an electricity storage plant with an integrated capacity of 100 MWh.

Distributed Energy Portfolio

Co/Trigeneration & Solar

- Expanding Cogeneration/Trigeneration Portfolio: Tres Energy continues its project studies in order to expand its cogeneration/trigeneration facility portfolio, implemented with buildoperate model.
- Solar Energy Projects over 200MW total for Self Consumption of Existing Customers and Private Sector/Public Enterprises:
 Project development studies continue within the scope of design, construction and operation (build-operate model) by covering all investment costs of solar power plants to meet the self-consumption of private sector and public enterprises; In this context, an Energy Performance Agreement has been signed with a resident industrial company regarding the installation and operation of the solar power plant for the self-consumption of the industrial facility owned by this company.
- Energy Efficiency Contracts: The Energy Efficiency Law was adopted on 21 March 2018. According to the law, public institutions and organizations will be able to make energy performance contracts and save money in order to reduce their energy consumption within a maximum period of 15 years. Tres Energy currently provides similar services to private sector clients and is among the most experienced companies in the sector for potential public projects.
- Total installed capacity of the distributed power portfolio as of 6M 2023 is 54.1 MW, standing out as one of the largest portfolios in the sector. Pursuant to the agreement signed in October 2022 of a new distributed solar power plant with a capacity of 2.05 MW, the construction of which has been completed, the total installed capacity has recently increased to 56.2 MW as of August 2023



Mining





Mining: Feldspar

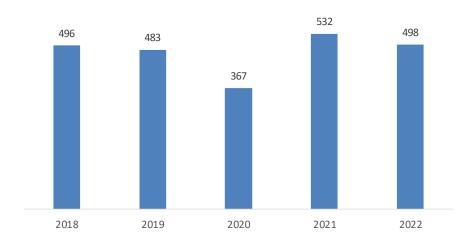
GLOBAL INVESTMENT HOLDINGS

- ▶ Straton Maden, a 97.7% owned subsidiary of GIH, was acquired in 2013
- ► Straton has substantial feldspar reserves, mine processing facilities and commercial teams based in the West Aegean region of Turkey
- ➤ Straton is among the top five feldspar producers in Turkey with 497,866 tons of annual feldspar production in 2022
- ► The company's annual production capacity is about 1 million tons. 90% of its production is exported to Italy, Spain and Egypt for use in the glass and ceramics industries
- ► Feldspar is a crucial ingredient for the quality manufacturing of ceramics and glass, reducing the manufacturing temperature and saving vast amounts of energy as well as carbon emissions
- ► Turkey is the global leader in feldspar mining with 5mn tons of production. Turkey's feldspar exports to Spain, Italy, Russia and the Far East amounted to 3.2% of Turkey's overall mine exports
- ▶ The Group continues to work towards completion of permission processes in various additional mining licenses with a target to initiate production in 2022. In this context, production has commenced in 2021 under a new licence. Two of the exploration licences have been upgraded to operational licence. Additionally, development and licensing work are ongoing for two additional licence areas

Strategy

- ► Straton Maden extracts feldspar in the most efficient and environmentally responsible manner while producing higher value feldspar products
- ▶ To this ends, Straton has completed an investment program that includes establishment of new separation and enrichment facilities besides expansion of existing production capacity
- ► The company continues its diversification efforts, pursuing opportunities in new export markets for the near future

Sales Volume Developments(000 ton)







REAL ESTATE









Ardus Real Estate Investments



Denizli Sumerpark Mix-Use Real Estate Development

Sümerpark Project, which is the new living center of Denizli, is on 100,908.07 m² total gross construction area. The project is composed of Sümerpark Evleri, consisting of 608 houses, private school and hospital lands.

CYPRUS

Maya, which was established to develop the Aqua Dolce Tourism and Entertainment Center Project and is designed to include Aqua Dolce Tourism and Entertainment Center, Resort Hotel, SPA, multi-purpose conference hall, casino, sports facilities, apartments and residences.

Net land area	38,787m²
Residential Area	22,499m²
Private School Area (Commercial precedent)	
Private Hospital Area	10,745m²

VAN SHOPPING CENTER

Van Shopping Centre is the first shopping centre in the city and provides a strong selection on 55.000m² building area and 26,047 m² leasable area. Van Shopping Centre is home to approximately 86 stores as well as restaurants and cafes, child playground and 7-screen cinemas. In 2022, it attracted more than 7.15 million visitors, while currently operating with 100% occupancy

SALIPAZARI GLOBAL BUILDING (RIHTIM 51)

Rihtim 51 has 2nd degree listed historical building. The renovation projects of the property have been completed and the building permit is obtained for the 6,603 m² hotel project







FINANCE













İstanbul Asset Management



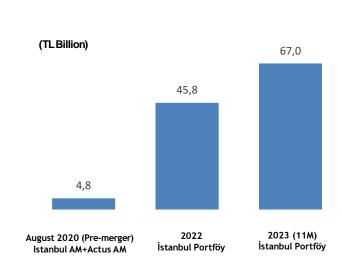


Istanbul Asset Management is the **largest** portfolio management company which has domestic capital and without a bank/brokerage house /insurance company as a parent

- ▶ Actus Asset Management and Istanbul Asset Management finalized their merger under Istanbul Asset Management by the end of September 2020, creating the largest domestic and independent asset management company in Turkey Before the merger, Istanbul Asset Management and Actus Asset Management had a combined AUM of TL 4.8 billion as of end August 2021. Since that time, Istanbul Asset Management (the merged entity) increased its total AUM 10- fold to TL 45.8 billion AUM by end-2022.
- ► Managing 58 funds, of which 5 are pension funds, as well as several discretionary mandates, Istanbul Asset Management is the only full-fledged asset manager in Turkey

PORTFOLIO VALUE (TL MILLION)

Number of		
Companies*	TL Million	USD Million
28	46.889	30.304
31	47.851	25.174
35	56.369	31.510
40	64.828	30.372
40	81.848	35.067
46	100.995	33.610
50	122.081	34.604
49	158.635	41.841
54	173.416	32.662
51	284.225	47.667
49	364.616	48.980
52	653.076	48.835
59	1.566.646	83.509
63	2.991.382	103.450
	Companies* 28 31 35 40 40 46 50 49 54 51 49 52 59	Companies* TL Million 28 46.889 31 47.851 35 56.369 40 64.828 40 81.848 46 100.995 50 122.081 49 158.635 54 173.416 51 284.225 49 364.616 52 653.076 59 1.566.646



Global Securities&Global MD Asset Management



Global Securities:

- ▶ is an independent and listed company on BIST that provides capital market brokerage services to individuals and corporates; local and international investors
- had a market share of 1% with an equity trading volume of 427bn TL in 9M 2023
- ▶ increased its commission income yoy from 52mn to 110mn TL as of 30 September 2023 due to the increase in trading volumes

Global MD:

- ▶ is a 100% owned by Global Securities
- ▶ is a leading non-bank portfolio management firm which focuses on pension funds, real estate funds and venture capital funds
- ▶ offers top quality portfolio management to both individual and institutional investors, managing 14 funds invested in the Turkish equity and debt markets (AUM: TL c.1,4bn as of Nov 2023)





GIH's Sustainability



As a Global Investment Holdings;

- ✓ Global Investment Holdings is listed in the BIST Sustainability Index.
- ✓ We are one of the signatories to the United Nations Global Compact. Global Investment Holdings (GIH) is committed to the Compact's Ten Principles concerning human rights, working standards, the environment, and anti-corruption.







GIH's Sustainability Contributions



Local Workforce, contribution to local economies

Including both Turkey and the other countries where we operate, we touch people's lives across a wide territory. We create a local workforce in every region we set up operations, contributing directly to the economic and social development of those regions. In addition, we support the career development of our employees with trainings designed to advance their personal development and boost our service quality.

Renewable Energy, Total Installed Capacity

Committed to reducing carbon emissions, we minimize our impact on the environment with various measures both in our energy business line and across the Group. We aim to grow further in domestic solar energy with our energy production company, Consus Energy. We also capitalize on attractive overseas opportunities in the energy sector. We generate energy with roof SPP panels at our ports and continuously expand our clean energy generation capabilities.

Environmental Investments: TL 4.6 mn,

We generate electricity from biomass materials at our biomass power plants in Söke, Urfa and Mardin. Currently, our biomass power plants have a total installed capacity of 29.2 MW. We transform agricultural, forestry and animal waste into energy that meets the electricity needs of about 80,000 households. Across the entire Group, we are working to reduce our natural resource consumption with effective waste management.

Percentage of female executives In senior management:

%38

We actively foster an inclusive corporate culture that respects differences and supports disadvantaged groups. We manage all our businesses with an approach that favors equality and does not allow gender discrimination. We are committed to boosting women's employment and furthering social development. Women constitute a significant portion of our workforce and Board of Directors.

Company Overview

Corporate Governance & Ratings



Credit Rating - JCR Eurasia

Global Investment Holdings (GIH)	28.12.2023
Long Term National Local Rating	A- (tr) / (Stable Outlook)
Short Term National Local Rating	J2 (tr) / (Stable Outlook)
Long Term International Foreign Currency	BB / (Negative Outlook)
Long Term International Local Currency	BB / (Negative Outlook)
Long Term National Issue Rating	A- (tr)
Short Term National Issue Rating	J2 (tr)

Corporate Governance Rating - Kobirate

Confirmed Overall Company Rating: 9.26 (out of 10.0)

Sub-sections	Rating
Shareholders (% 25)	90,27
Public Disclosure and Transparency (%25)	96,68
Stakeholders (%15)	92,86
Board of Directors (%35)	91,31

Chairman & CEO, CFO and Group CEOs

A Team of Industry Specialists



The Group's key executives



Mehmet Kutman Chairman & CEO

Holding

Global Investment Holdings & Global Ports

- Founding shareholder, Chairman and CEO of Global Investment Holdings. Actively involved in business development at the Company level
- Member of TUSIAD (Turkish Industry & Business Association) and DEIK (Foreign Economic Relations Board)
 - Holds a BA from Boğaziçi University and an MBA from the University of Texas



Serdar Kırmaz **Board Member** •

Global Investment Holdinas

- Board member of GIH and various Group companies
- Graduated from METU with a degree in **Business Administration**
 - Joined PWC in 1988 where he became a Partner in 1996. Continued his career as CFO, at STFA Group, GIH and Doğan Group

Has built considerable experience in mergers and acquisitions and company restructurings as well as corporate governance



Ferdağ Ildır **CFO**

Global Investment **Holdings**

- Serves as the Group's CFO since 2020
- Served as CFO of Global Ports Holding between 2010 -2020. Prior, she was the CFO of Kusadası Cruise Port. Bodrum Cruise Port and Port Akdeniz - Antalya
- Former Accounting Division Manager at the Teba Group from 2004 to 2005. From 1993 to 2004, she held various positions at Arthur Andersen and Ernst & Young

Serves as CEO of Power and Mining divisions,

Consus Energy and Straton Mining, since 2013

Formerly held Head of Business Development

Holds MBA degree from Babson College and

Bachelor of Architecture from METU

Holds a BS degree in Economics from Dokuz Eylül University

role at GIH



CSO

Global Investment **Holdings**

- Serves as Chief Strategy Officer of Global Investment Holdings since 2014. Board member at Naturelgaz, Consus Enerji and İstanbul Portföv
- Served as CEO of Soma Metalik Madenler A.Ş. between 2011 -2014. Prior, he was founder of RA Invest A.Ş. Between 2009-2011. Joined the Group in 1997, at Global Securities / Corporate Finance.He worked as Head of Business Development at GIH between 2006-2009
- Holds a bachelor's and master's degree in Electric&Electronic Engineering from Bilkent University.



Hasan Tahsin Turan CEO

Naturelgaz

- Serves as CEO of Naturelgaz since February 2017
- 20 years of experience in the group (GIH)
- Held several positions such as CFO, Global Securities and Director, Energy Group
- Holds a BSc. degree in Petroleum and Natural Gas Engineering from METU



Atay Arpacıoğulları **CEO**

Consus Energy Straton Mining



- - Serves as CEO of Global Securities since 2017
 - 24 years of experience in the Global Securities
 - Former Deputy General Manager of Domestic Sales and Marketing Division
 - Holds BSc degree on Business Management from Uludağ University



- Former CEO of Actus Asset Management from 2015 to 2020
- Holds a BA in Political Sciences and International Relations from Ankara University
- Has 22 years of experience in the sector



Gökhan Özer CEO

Real Estate division

- Serves as CEO of Ardus Gavrimenkul Yatırım Ortaklığı A.Ş. since 2021 Served as CEO of Global Securities
- between 2007 -2017, while still serving as Deputy Chairman of Board of Directors of Global Securities.
- Holds BSc degree on Business management (English) from Istanbul University

Global Securities

Gülşeyma

Doğançay

CEO

İstanbul Asset Management

Barış Hocaoğlu

CEO



(TL Million)	30 Sep 2023	31 Dec 2022
ASSETS		
Current assets	8,344.4	5,135.7
Cash and banks	4,415.1	1,848.7
Marketable securities	582.1	379.6
Trade and other receivables	1,934.5	1,891.5
Inventories	282.3	280.6
Other current assets	1,130.4	735.3
Non-current assets	28,085.0	18,566.1
Financial assets	4.7	5.7
Investment properties	2,537.7	2,126.3
Tangible fixed assets	6,123.1	4,056.8
Intangibles and concession properties	15,454.2	9,621.5
Right of use assets (1)	2,197.3	1,569.1
Equity pickup investments	497.0	304.0
Goodwill	384.5	267.4
Deferred tax assets	372.9	273.2
Other receivables and non-current assets	513.7	342.1
TOTAL ASSETS	36,429.5	23,701.8
LIABILITIES		
Short term liabilities	7,357.6	5,500.2
Financial debt	4,809.2	3,206.4
Lease liabilities (1)	128.0	55.6
Trade payables	1,226.3	1,186.7
Accrued liabilities and other payables	1,194.1	1,051.5
Long term liabilities	23,190.2	13,485.6
Financial debt	19,243.1	10,691.0
Lease liabilities (1)	1,635.7	1,138.9
Provisions and other long term liabilities	488.6	359.3
Deferred tax liabilities	1,822.8	1,296.4
Total shareholders' equity	5,881.7	4,716.0
Paid in capital	650.0	650.0
Reserves	1,977.0	2,015.6
Previous years' profit/loss	1,431.0	75.7
Profit/(loss) for the period	530.2	1,172.0
Minority Interest	1,293.5	802.7
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	36,429.5	23,701.8
(1) recognition of right of use asset and a lease liability with respect to rent contracts of by	uilding office vehicles and concession s	arcomonts

⁽¹⁾ recognition of right-of-use asset and a lease liability with respect to rent contracts of building, office, vehicles and concession agreements according to transition to TFRS 16.



(TL Million)	9M 2023	9M 2022
Total gross revenue	6,929.29	5,670.14
Cost of sale and service	-4,101.12	-3,919.72
Gross profit	2,828.17	1,750.42
Operating expense	-1,261.86	-684.60
Other operating income/(loss), net	284.21	118.18
Equity pickup asset gain/(loss)	117.27	21.66
Gross operating profit/(loss)	1,967.79	1,205.66
Financial income/(expense), net	-732.06	-686.24
Profit/(loss) before tax	1,235.73	519.42
Taxation	-272.51	-86.59
Profit/(loss) after tax	963.22	432.82
Minority interest	432.98	170.58
Net profit/(loss) for the period	530.24	262.25
EBITDA	2,575.83	1,630.34



APPENDIX

Industry Fundemantals



Revenue Risk - Volumes

Economics/Structure of the Transportation Industry is such that Cruise Lines Run Vessels at >100% Capacity (LCC Airlines ~90+%, Flag Carriers: 80-85%)

Shipyard Orderbooks Give High Visibility on Industry Capacity Growth up to 8 Years into the Future & Governments Subsidize Vessel Deployment

High Visibility from Ticket Sales: Liners Sell Tickets for Itineraries >2 years in Advance (Air travel is <1yr), Need to Have Corresponding Port Slots Booked

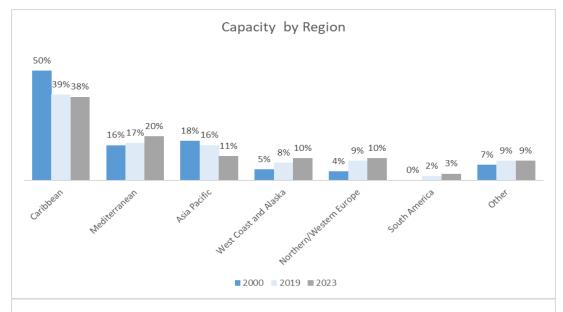
Defensive vis a vis other Forms of Vacation

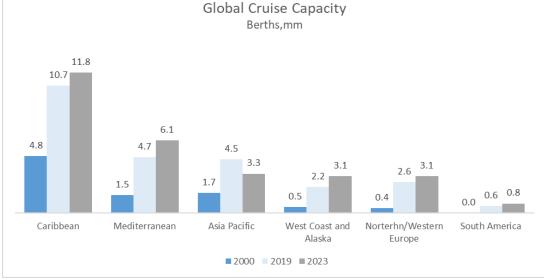
Sticky User Base: Approx ~60% of cruisers are repeat⁽¹⁾

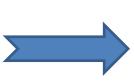
"Stronger"
Uncorrelated to
economic cycles –
cruise infrastructure
is high α, low β

Global Cruise Capacity, Development of World Regions







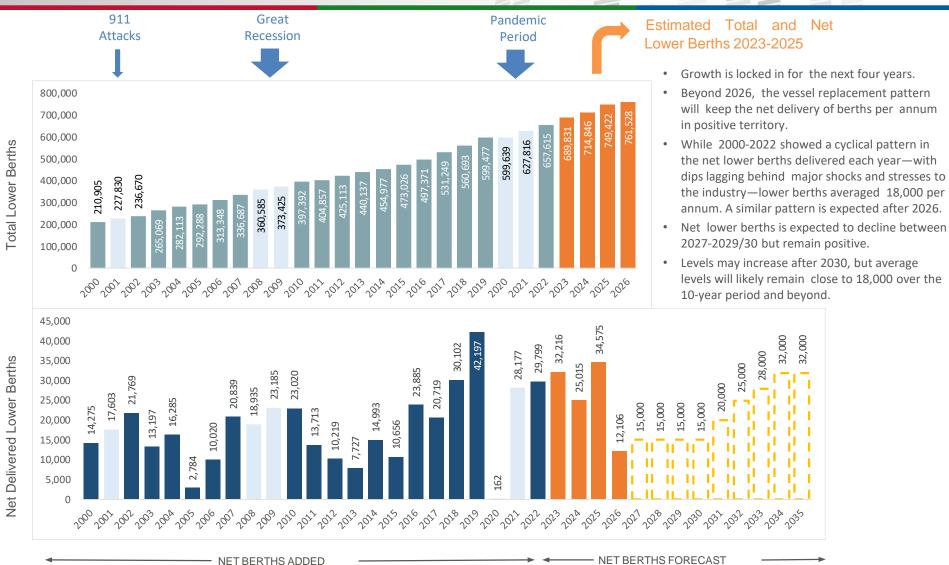


Over the past few decades, cruising has grown around the world with the Caribbean consistently being the dominant cruise region globally.

Looking Ahead

Forecast Supply 2023-2035 (Total and Net Added Lower Berths)





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For further information, please contact:

Investor Relations

Global Yatırım Holding A.Ş.

Büyükdere Cad. No: 193

Şişli 34394 İstanbul, Turkey

Google Maps: 41.07961,29.01141

Phone: +90 212 244 60 00

Email: investor@global.com.tr
Website: www.globalyatirim.com.tr

facebook.com/GLYHOIR twitter.com/GLYHOIR linkedin.com/GLYHOIR

